

EXHIBIT 31

Chris Hicks

From: Chris Mackie - NOAA Federal <chris.mackie@noaa.gov>
Sent: Wednesday, June 10, 2020 12:32 PM
To: Chris Hicks
Cc: Chris Mackie - NOAA Federal
Subject: Re: AOML Hurricane Repairs
Attachments: KOMAN Proposal 1305M420RNAAJ0001 Final.pdf; 1305M420RNAAJ0001.pdf

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Good Afternoon Chris,

After careful review of the attached proposal, the Government will require KOMAN to submit pricing per section B of the RFP. **Please revise** and submit NLT 6/12.

Thank you in advance.

Chris

On Wed, Jun 10, 2020 at 10:09 AM Chris Hicks <chicks@komankc.com> wrote:

Chris,

Hope you are doing well. I wanted to drop you a line to give you the opportunity to ask questions regarding the CLIN pricing on the proposal. I know that I did not price it according to the CLIN schedule because, based on our conversations at the Pre-Con and elsewhere, I didn't feel like I could present a reasonable and comprehensible cost picture with that CLIN structure.

I will be happy to adjust the pricing structure or send you the live files if they are needed for you evaluation. Thank you again for the opportunity.

Christopher Hicks

Senior Project Manager



KOMAN Construction, LLC

1490 S Price Rd Ste 211

Chandler AZ 85286

Mobile (812) 893-8316

chicks@komankc.com

www.komankc.com

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Chris Mackie
Contracting Officer
Corporate Services Branch
Strategic Sourcing Acquisition Division
NOAA Acquisition and Grants Office
301-628-1361 (office)
Chris.Mackie@noaa.gov

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